Infrastructure

IVRCL Ltd

Q4FY11/ Estimate change

2 June 2011

Buy

Target Price: Rs95 CMP: Rs72* Upside: 32%

*as on 1 June 2011

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Worst Priced-In; Maintain Buy

IVRCL's Q4FY11 revenue was inline. However, lower-thanexpected operating margin at 8.7% (vs estimate of 10.2%) impacted PAT. Actual PAT was Rs643mn vs our estimate of Rs1bn. The company's overall order-book of Rs240bn (incl L1 of Rs24bn) doesn't look very comfortable when slowmoving orders in Andhra Pradesh, Saudi Arabia and the Goa-Maharashtra road project are taken into account. This lowers revenue visibility to some extent for FY12-13. Though we are positive of new order intake in the water segment, where IVRCL is a leader, increasing competition intensity would bring down operating margins. We have lowered our FY12-FY13 estimates, but maintain our Buy rating. We would prefer IVRCL over NCC given its better risk-reward pay-off. The only concern is the low promoter holding in these high-leverage times. We have revised our target price to Rs95 (upside 32%).

- O **No guidance provided:** No guidance was given which was a surprise to us. We believe the current order-book, which is 4x of FY11 revenue, could have given a fair idea of FY12 number, albeit though conservatively. We have assumed 15% YoY revenue growth for FY12/FY13 each.
- O Update on BOT projects: Except the Goa-Maharashtra road project, all other BOT projects are on schedule. Equity investment of Rs2.25bn is needed in under-construction BOT projects. Dilution of stake in these projects is expected.
- Maintain Buy: We believe IVRCL's risk-reward pay-off has improved than what it was 3 months ago. Source of funds for equity investment in BOT projects is a major concern for investors. Overall, the stock present a good upside of 32% from CMP of Rs72 (it has corrected 41% in last 6 months). We value the parent company at Rs73, and increase the discount to IVRCL A&H's market value to 50% from 25% earlier (extra 25% for expected dilution at A&H). Overall target price is Rs95.

Key Data	
Bloomberg Code	IVRC IN
Reuters Code	IVRC.BO
Current Shares O/S (mn)	267.0
Diluted Shares O/S(mn)	267.0
Mkt Cap (Rsbn/USDmn)	19.5/434.7
52 Wk H / L (Rs)	195/60
Daily Vol. (3M NSE Avg.)	<mark>2,936,553</mark>
Face Value (Rs)	2

USD = Rs44.8



Price Performance (%)									
	1M	6M	1Yr						
IVRCL Infra	(7.8)	(44.3)	(55.0)						
NIFTY	(2.8)	(6.3)	12.3						

Source: Bloomberg, Centrum Research *as on 31 May 2011

Y/E March (Rsmn) (Standalone)	Q4FY11A	Q4FY10A	YoY (%)	Q4FY11A	QoQ%	Q4FY11E	Var (%)	FY11A	FY10A	YoY (%)
Net sales	20,522	18,904	8.6	14,188	44.6	22,749	(9.8)	56,325	55,010	2.4
Consumption of RM	17,581	15,580	12.8	11,770	49.4	18,859	(6.8)	47,285	46,281	2.2
% of sales	85.7	82.4		83.0		82.9		84.0	84.1	
Employee costs & SG&A	1,161	1,340	(13.4)	1,015	14.4	1,566	(25.9)	4,095	3,329	23.0
% of sales	5.7	7.1		7.2		6.9		7.3	6.1	
EBITDA	1,781	1,984	(10.3)	1,404	26.9	2,324	(23.4)	4,945	5,400	(8.4)
EBITDA Margin (%)/ bps	8.7	10.5		9.9		10.2	(153.9)	8.8	9.8	
Dep and amortisation	217	141	54.7	199	9.4	224	(2.8)	758	543	39.6
Interest	656	525	24.9	592	10.9	625	5.1	2,182	1,637	33.3
EBT	907	1,318	(31.2)	613	47.9	1,476	(38.5)	2,006	3,221	(37.7)
Other income	43	20	118.0	11	285.5	42	3.4	320	67	373.9
PBT	950	1,338	(29.0)	624	52.2	1,517	(37.4)	2,326	3,288	(29.3)
Provision for tax	308	486	(36.7)	201	53.2	516	(40.4)	747	1,177	(36.5)
Effective Tax Rate %/bps	32.4	36.3		32.2		34.0		32.1	35.8	
PAT (reported)	643	852	(24.6)	423	51.7	1,001	(35.8)	1,579	2,111	(25.2)
PAT (adjusted)	643	852	(24.6)	423	51.7	1,001	(35.8)	1,579	2,111	(25.2)
NPM (%)/bps	3.1	4.5		3.0		4.4		2.8	3.8	
EPS (adjusted)	2.4	3.19	(24.6)	1.59	51.7	3.8	(35.8)	5.8	7.71	(24.2)

Source: Company, Centrum Research

Y/E Mar (Rsmn)	Revenue	YoY (%)	EBITDA	EBITDA (%)	Adj PAT	YoY (%)	EPS (Rs)	RoE (%)	RoCE (%)	P/E (x)	EV/EBITDA (x)
FY09	49,907	36.2%	4,320	8.7%	2,260	7.4%	8.5	13.2	13.1	8.5	7.7
FY10	55,010	10.2%	5,400	9.8%	2,111	-6.6%	7.7	11.5	14.6	9.4	6.6
FY11E	56,325	2.4%	4,945	8.8%	1,579	-25.2%	5.8	8.2	11.1	12.3	8.2
FY12E	64,953	15.3%	5,935	9.1%	1,728	9.4%	6.4	8.4	11.4	11.3	7.8
FY13E	74,947	15.4%	6,923	9.2%	1,974	14.3%	7.3	8.9	11.4	9.9	7.6

Source: Company, Centrum Research Estimates

Q4FY11: Operating Margin Disappoints

IVRCL Ltd's Q4FY11 numbers would have been inline with our estimates had operating margins been inline. We had estimated margin at 10.2%, whereas actual came in at 8.7%. We had factored in higher operating margins assuming that the benefits of operating leverage would kick-in in Q4FY11. While this actually happened, they were impacted by site margins which came in at 14.3% vs 17.1% expected.

- O Revenue at Rs21bn (9% YoY, 45% QoQ) was 10% lower than our expectation of Rs23bn. Though the management cited several reasons, we believe they were already factored in.
- Operating margin at 8.7% was lower than management's guidance of 9.5%-10%. Though a variance of this sort is expected in a quarter for a construction company, we had factored in better margins due to the benefit of operating leverage, which was achieved. However, site margins disappointed at 14.3% vs 17.1% expected.
- O Net profit was eventually lower, mainly impacted by lower revenue (10% below estimate) and lower operating margin. PAT was Rs643mn vs expected Rs1bn.

Exhibit 1: IVRCL's Q4FY11 Results Analysis

Particulars	Q4FY11A	Q4FY10A	YoY%	Q3FY11A	QoQ%	Q4FY11E	Var (%)	FY11A	FY10A	YoY% Comments
Net sales	20,522	18,904	8.6	14,188	44.6	22,749	(9.8)	56,325	55,010	2.4 Almost inline
Consumption of RM	17,581	15,580	12.8	11,770	49.4	18,859	(6.8)	47,285	46,281	2.2
% of sales	85.7	82.4		83.0		82.9		84.0	84.1	
Gross Profit	2,941	3,324	(11.5)	2,418	21.6	3,890	(24.4)	9,040	8,729	3.6
Gross Profit (%)	14.3	17.6		17.0		17.1	(276.6)	16.0	15.9	This is a major disappointment
Employee costs & SG&A	1,161	1,340	(13.4)	1,015	14.4	1,566	(25.9)	4,095	3,329	23.0 Better than expectations
% of sales	5.7	7.1		7.2		6.9		7.3	6.1	
EBITDA	1,781	1,984	(10.3)	1,404	26.9	2,324	(23.4)	4,945	5,400	(8.4)
EBITDA Margin (%)	8.7	10.5		9.9		10.2	(153.9)	8.8	9.8	
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EBT	907	1,318	(31.2)	613	47.9	1,476	(38.5)	2,006	3,221	(37.7)
Other income	43	20	118.0	11	285.5	42	3.4	320	67	373.9
PBT	950	1,338	(29.0)	624	52.2	1,517	(37.4)	2,326	3,288	(29.3)
Exceptional item (reported)										
Provision for tax	308	486	(36.7)	201	53.2	516	(40.4)	747	1,177	(36.5)
Effective Tax Rate %	32.4	36.3		32.2		34.0		32.1	35.8	
JV partner's share in profit										
PAT (reported)	643	852	(24.6)	423	51.7	1,001	(35.8)	1,579	2,111	(25.2)
PAT (adjusted)	643	852	(24.6)	423	51.7	1,001	(35.8)	1,579	2,111	(25.2)
NPM (%)	3.1	4.5		3.0		4.4		2.8	3.8	
EPS (adjusted)	2.4	3.19	(24.6)	1.59	51.7	3.8	(35.8)	5.8	7.71	(24.2)

Source: Company, Centrum Research Estimates

Key Takeaways from the conference call

EPC Business

- Order-book: The order-book is Rs240bn, which is 4.3x FY11 Revenue. Though the order-book gives reasonable revenue visibility, the composition does consist of slow moving orders like (1) Andhra Pradesh Rs27bn, (2) Goa-Maharashtra Road Project worth Rs31bn and (3) Rs20bn worth of orders in Saudi Arabia (expected to start execution in the next 3-4months).
- O Revenue missed: IVRCL management mentioned a list of project wherein the execution was not inline with expectations. Though the management was very positive on meeting guidance in the mid of Q4FY11, the actual numbers were way off from guidance. They also alluded to the "overconfidence in the management" which the market was already discounting in its numbers.

Exhibit 2: Reason for short fall in FY11 revenue

Particulars	Revenue loss (Rsmn)
Sion - Panvel Road Project	2,000
Koyna Hydro Power Project	1,000
Saudi Arabia Project	3,500
Andhra Pradesh Region	2,500
Total Revenue lost	9,000

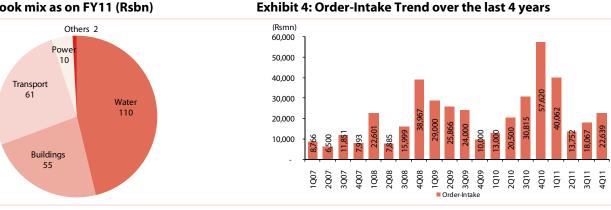
Source: Company, Centrum Research

- O No Guidance Provided for FY12 The management didn't offer any guidance for FY12. The management took shelter on the uncertainties prevailing in the country. We believe that this was uncalled for. A business plan or the execution timeline of the current order-book would have been analyzed for deriving FY12 revenue guidance.
- O Operating margins would be maintained Management was confident of maintaining margins for FY12. They have earlier guided 9.5%-10% range for FY11, actual came to be 8.7% for FY11. We don't concur with 9.5%-10% range and have factored in 8.6% for FY12 and 8.5% for FY13.
- O One-time write-offs in the year The company recognized one time write-off during the year amounting to Rs390mn. Note that this was not mentioned anywhere in the notes to accounts. The write-offs were mainly on projects in Jharkhand (Real Estate) and in Kerala. The management does not expect any such write-offs in the future.
- O Investment Rs2.25bn needs to be invested in FY12 as equity share in various BOT projects. Apart from investment in BOT, management guided for construction arm capex of Rs750mn-Rs1bn for FY12.

BOT projects Update

- O 85% of the total land has been acquired for the Indore-Jhabua project. Around Rs4bn worth of work is already completed.
- 54% of land in Chengapalli project has been acquired. Around Rs710mn worth of work is already completed.
- O Baramati Phaltan project has completed Rs900mn worth of work.
- O Chandrapur Warora project will achieve financial closure in the next 35-40days.
- Three operational road project are generating Rs2.5mn per day as revenue.
- O IOTL Tankage project has completed work amounting to Rs4bn (IVRCL's share).

Exhibit 3: Order-book mix as on FY11 (Rsbn)

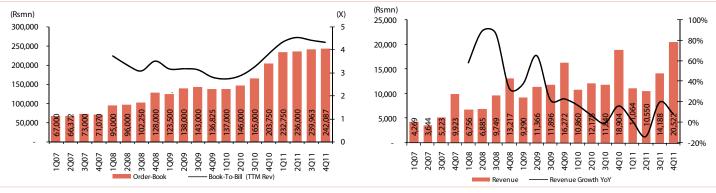


Source: Company, Centrum Research

Source: Company, Centrum Research

Exhibit 5: Order-book trend & Book-To-Bill Ratio (TTM)

Exhibit 6: Revenue Trend over the last 4 years



Source: Company, Centrum Research

Source: Company, Centrum Research

Exhibit 6: FY11 Revenue break-up

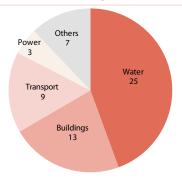
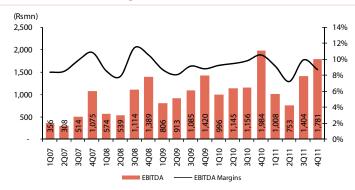


Exhibit 7: EBITDA margin trend over last 4 Years



Source: Company, Centrum Research

Source: Company, Centrum Research

Estimates lowered

We have sharply lowered our estimates. Out net profit estimates have been cut on account of revised operating margin (9.1% vs earlier 9.7% for FY13E). Over and above that, higher interest expense also contributes its share.

- O Revenue estimates have been lowered by 6% for FY12E and 7% for FY13E. This is taking in to consideration muted order-intake in FY11 and execution issues in Goa-Maharashtra Road project worth Rs31bn.
- O EBITDA margin estimates are revised downwards to 9.1% from 9.7% for FY12E and 9.2% from 9.6% for FY13E. This is taking in to consideration new orders which are coming in at very competitive rates. Also, orders worth Rs52bn are internal orders which have lower margins of sub 8% range.
- Effective, PAT estimates are down 22% and 26% for FY12E and FY13E, respectively. This is mainly due to downward revision in revenue and EBITDA margin estimates.

Exhibit 8: Change in Estimates for FY12 & FY13

Particulars	Previous Est	timates		Revised Est	imates	
	FY12E	FY13E	FY12E	Var %	FY13E	Var (%)
Total Income from Operations	69,103	80,545	64,953	-6.0%	74,947	-7.0%
Growth (in % YoY)	18.0%	16.6%	2.4%		15.4%	
EBITDA (Rsmn)	6,697	7,725	5,935	-11.4%	6,923	-10.4%
EBITDA Margins (in %)	9.7%	9.6%	9.1%		9.2%	
Depreciation	989	1,157	887	-10.3%	970	-16.2%
Interest Expenses	2,554	2,801	2,654	3.9%	3,220	14.9%
Other Income	220	257	224	1.7%	258	0.7%
Profit Before Tax (Rsmn)	3,373	4,024	2,618	-22.4%	2,991	-25.7%
PBT Margin (%)	4.9%	5.0%	4.0%		4.0%	
Tax Expenses	1,147	1,368	890	-22.4%	1,017	-25.7%
Effective Tax Rate (in %)	34.0%	34.0%	34.0%	NA	34.0%	NA
Profit After Tax (Rsmn)	2,227	2,656	1,728	-22.4%	1,974	-25.7%
Net Profit Margin (in %)	3.2%	3.3%	2.7%		2.6%	
EPS – Diluted	8.2	9.8	6.4	-22.4%	7.3	-25.7%

Source: Centrum Research Estimates

Maintain Buy, Worst Seems Priced-In at CMP

We believe that even after downgrading our estimates for FY12E and FY13E, IVRCL offers a good upside of 32% from its CMP. According to our calculation, IVRCL's risk-reward pay-off is more favorable than that of NCC. NCC faces funding constraints for its 1,320MW power plant and possible new road project wins that the company is targeting.

We have also made a change in the value of IVRCL Asset & Holding (infra holding company) ascribed to IVRCL Ltd (the parent company). Though we still continue to consider the market cap method for IVRCL A&H, we have increased the discount from 25% earlier as "Holding Company discount" to 50%. The extra 25% is taking in to account dilution that the parent company will have to undertake to fund infrastructure assets equity funding from external sources. Regarding, HDO, we continue to value by market cap method by taking holding company discount of 25%.

Exhibit 9: IVRCL's valuation

Valuation	Method	Discount	Market Cap	Stake	Multiple	FY12 EPS	Value / Share
Core Construction / EPC Business	P/E				10.0	7.3	73
Hindustan Dorr Oliver	M.Cap	25%	4,943	53%	NA	NA	7
IVR Urban Prime	M.Cap	50%	10,013	80%	NA	NA	15
IVRCL Consolidated Value							95
Current Market Price							72
Upside / Downside							32%

Source: Centrum Research Estimates

Financials (Stand-alone)

Exhibit 10: Income Statement

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Revenues	49,907	55,010	56,325	64,953	74,947
Growth in revenue	36.2%	10.2%	2.4%	15.3%	15.4%
Cost of Raw Material	42,758	46,281	47,285	54,816	63,249
% of Revenue	85.7%	84.1%	84.0%	84.4%	84.4%
Employee cost	1,953	2,026	2,623	2,790	3,219
% of Sales	3.9%	3.7%	4.7%	4.3%	4.3%
O&M expenses	876	1,303	1,471	1,413	1,556
% of Sales	1.8%	2.4%	2.6%	2.2%	2.1%
EBITDA	4,320	5,400	4,945	5,935	6,923
EBITDA Margin (%)	8.7%	9.8%	8.8%	9.1%	9.2%
Depreciation	473	543	758	887	970
PBIT	3,847	4,857	4,188	5,048	5,953
Interst expenses	1,306	1,637	2,182	2,654	3,220
PBIT from operations	2,541	3,221	2,006	2,394	2,733
Other non operating income	197	67	320	224	258
PBT before ext.od items	2,738	3,288	2,326	2,618	2,991
Extra-ordinary income/ (exp)					
PBT	2,738	3,288	2,326	2,618	2,991
Provision for tax	478	1,177	747	890	1,017
Effective tax rate	17.5%	35.8%	32.1%	34.0%	34.0%
Minority interest					
PAT	2,260	2,111	1,579	1,728	1,974
Adjustment for Ext.Od items					
Adjusted PAT	2,260	2,111	1,579	1,728	1,974
Growth in PAT (%)	7.4%	-6.6%	-25.2%	9.4%	14.3%
PAT margin	4.5%	3.8%	2.8%	2.7%	2.6%

Source: Company, Centrum Research Estimates

Exhibit 11: Balance Sheet

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Share Capital	267	534	534	534	534
Reserves	17,839	17,999	19,340	20,872	22,622
Shareholders' fund	18,106	18,533	19,874	21,406	23,156
Debt	13,980	16,133	20,958	26,558	33,158
Deferred Tax Liability	117	125	86	86	86
Total Capital Employed	32,203	34,791	40,918	48,050	56,401
Gross Block	6,624	7,502	9,352	10,453	11,703
Accumulated dep.	1,417	1,838	2,596	3,483	4,453
Net Block	5,207	5,664	6,757	6,970	7,250
Capital WIP	196	353	421	435	452
Total Fixed Assets	5,402	6,017	7,178	7,405	7,703
Investments	3,892	6,138	6,347	7,147	8,047
Deferred Tax Asset					
Inventories	2,093	2,447	2,732	3,816	5,043
Debtors	11,430	19,445	19,298	23,602	26,161
Cash & bank balances	1,009	1,644	1,432	1,415	1,248
Loans and Advances	9,319	6,606	9,532	12,987	14,918
Other Current Assets	14,284	16,864	21,530	24,273	28,212
Total current assets	38,135	47,005	54,523	66,094	75,583
Current lia & provisions	15,226	24,369	27,130	32,595	34,931
Net current assets	22,909	22,635	27,393	33,499	40,651
Misc. Expenditure	-	-	-	-	-
Total Assets	32,203	34,791	40,918	48,050	56,401

Source: Company, Centrum Research Estimates

Exhibit 12: Cash flow

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
CF from operating					
Profit before tax	2,738	3,288	2,326	2,618	2,991
Depreciation	473	543	758	887	970
Interest expenses	1,636	1,932	2,182	2,654	3,220
OP profit before WC change	4,129	5,570	5,190	6,158	7,181
Working capital adjustment	(2,914)	(2,480)	(4,970)	(6,122)	(7,319)
Gross cash from operations	1,215	3,090	220	36	(138)
Direct taxes paid	(1,018)	(1,293)	(747)	(890)	(1,017)
Cash from operations	197	1,797	(527)	(854)	(1,155)
CF from investing					
Capex	(1,659)	(1,231)	(1,919)	(1,114)	(1,268)
Investment	(483)	(1,053)	(209)	(800)	(900)
Others	273	1,006	-	-	
Cash from investment	(1,869)	(1,278)	(2,128)	(1,914)	(2,168)
CF from financing					
Proceeds from sh cap & prem.	0	-	-	-	
Borrowings/ (Repayments)	3,221	2,199	4,825	5,600	6,600
Interest paid	(1,628)	(1,904)	(2,182)	(2,654)	(3,220)
Dividend paid	(189)	(215)	(179)	(196)	(223)
Others	-	-	-	-	
Cash from financing	1,404	81	2,465	2,751	3,156
Net cash increase/ (dec)	(268)	600	(190)	(17)	(167)

Source: Company, Centrum Research Estimates

Exhibit 13: Key Ratios

Y/E March	FY09	FY10	FY11E	FY12E	FY13E
Margin Ratios (%)					
EBITDA Margin	8.7%	9.8%	8.8%	9.1%	9.2%
PBIT Margin	7.7%	8.8%	7.4%	7.8%	7.9%
PBT Margin	5.5%	6.0%	4.1%	4.0%	4.0%
PAT Margin	4.5%	3.8%	2.8%	2.7%	2.6%
Growth Ratios (%)					
Revenues	36.2%	10.2%	2.4%	15.3%	15.4%
EBITDA	18.7%	25.0%	-8.4%	20.0%	16.6%
Net Profit	7.4%	-6.6%	-25.2%	9.4%	14.3%
Return Ratios (%)					
ROCE	13.1	14.6	11.1	11.4	11.4
ROIC	9.5	10.9	8.5	8.6	8.6
ROE	13.2	11.5	8.2	8.4	8.9
Turnover Ratios					
Asset turnover ratio (x)	1.5	1.6	1.4	1.4	1.3
Working Capital Turnover (x)	2.2	2.4	2.1	1.9	1.8
Avg collection period (days)	83.6	129.0	125.1	132.6	127.6
Avg payment period (days)	118.4	176.0	189.9	198.6	198.6
Per share (Rs)					
Fully diluted EPS	8.5	7.7	5.8	6.4	7.3
CEPS	10.2	9.7	8.7	9.7	10.9
Book Value	67.8	69.4	74.4	80.2	86.7
Solvency ratios					
Debt/ Equity	0.8	0.9	1.1	1.2	1.4
Interest coverage ratio	3.3	3.3	2.3	2.2	2.1
Valuation parameters (x)					
P/E	8.5	9.4	12.3	11.3	9.9
P/BV	1.1	1.0	1.0	0.9	0.8
EV/ EBITDA	7.7	6.6	8.2	7.8	7.6
EV/ Sales	0.7	0.6	0.7	0.7	0.7
M-Cap/ Sales	0.4	0.4	0.3	0.3	0.3

Source: Company, Centrum Research Estimates

Appendix A

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